





#### **INVESTOR PRESENTATION**

August 2020

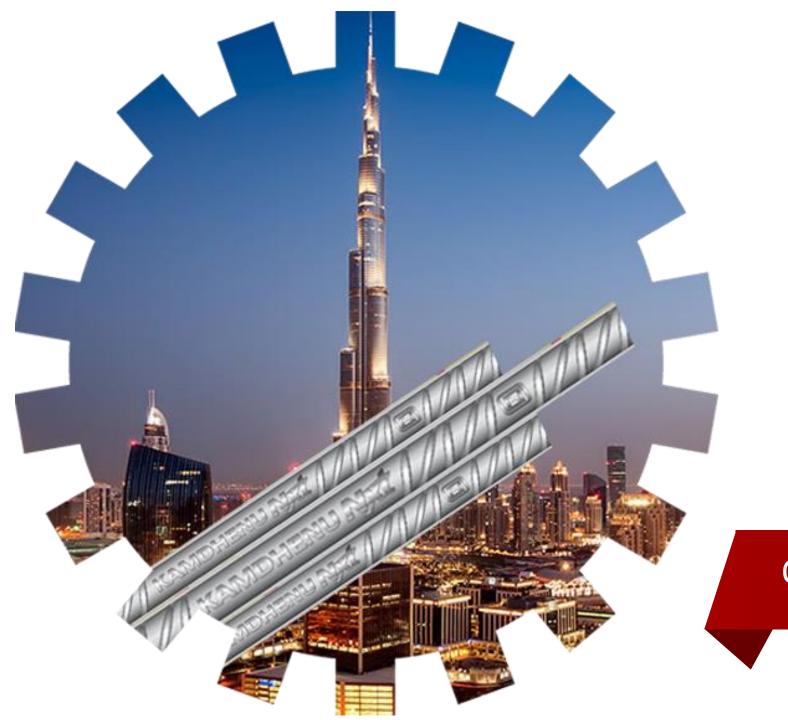
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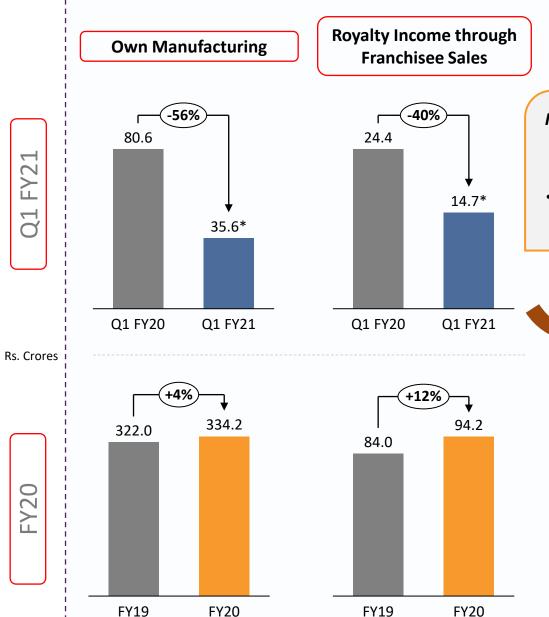
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Q1 FY21 Financial Highlights

# Core Steel TMT Business : Revenue Break-Up



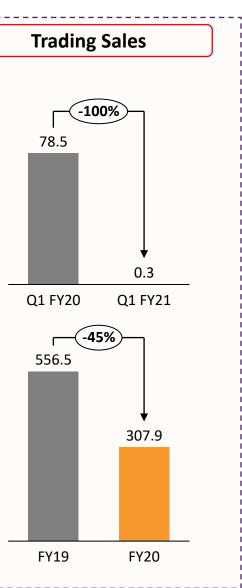


# Increased Focus on Own Manufacturing & Franchisee Based Business

- Improved Margins
- Better efficiencies with Higher RoE and RoCE
  - Increased B2C Sales

#### **Reduced Trading Sales**

- Recouping business strategy by reducing B2B
   Trading Sales and Focus on improving
   efficiencies in Own Manufacturing and on
   franchisee based business model
  - It has helped reduce Working Capital requirements

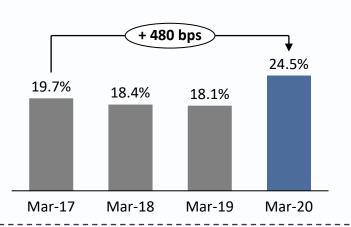


# Improved Efficiencies driven by Steel Business

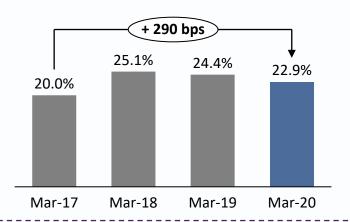


eel Business

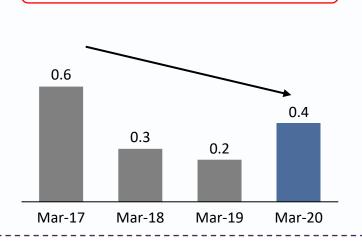
#### Return on Equity (ROE)\*



#### Return on Capital Employed (ROCE)\*

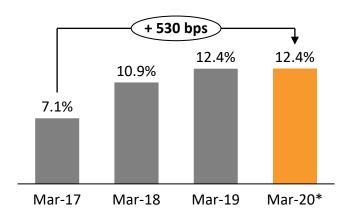


**Debt to Equity Ratio** 

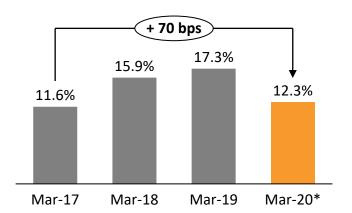


verall Busines

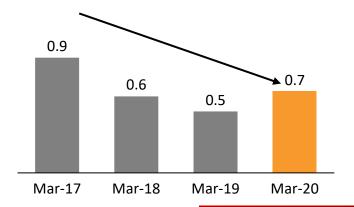
#### **Return on Equity (ROE)**



#### **Return on Capital Employed (ROCE)**

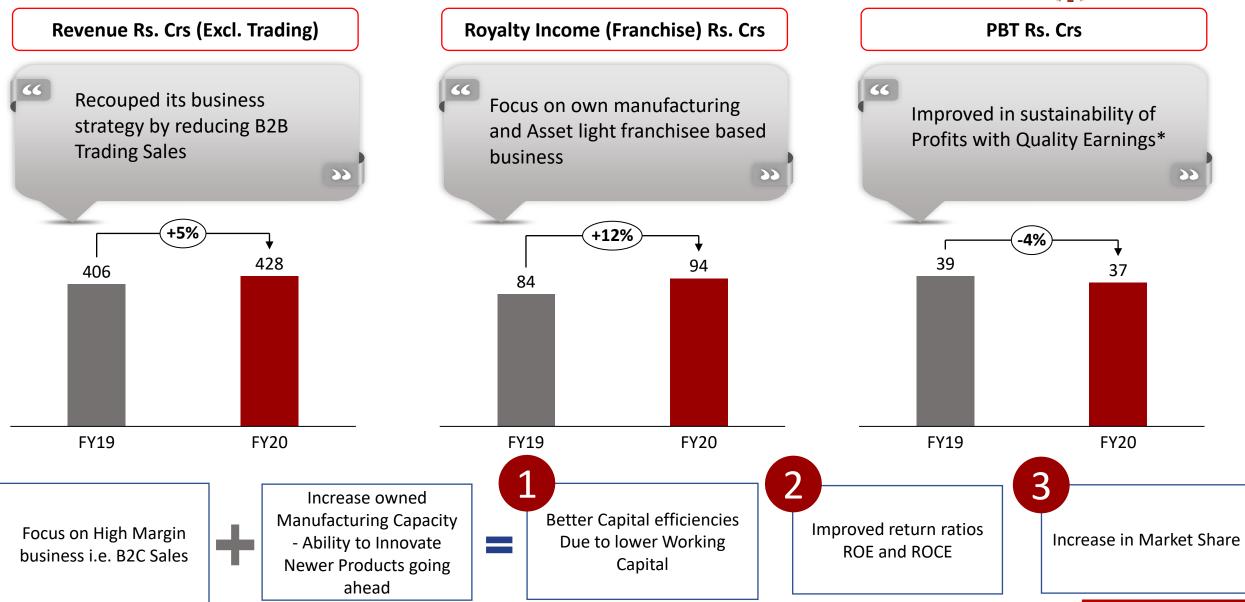


#### **Debt to Equity Ratio**



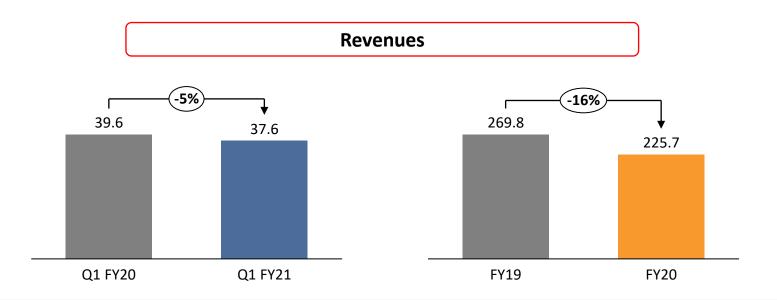
# Core Steel TMT Business: Delivering Quality Earnings





# Paints Business : Key Updates





#### ☐ Update on the Paint Business

- During the first quarter of FY20, a major fire broke out in the Paints factory of the Company due to which the inventory at the factory, property, plant & equipment got damaged substantially. There had been no human casualty in the said fire incident. The carrying amount of such Property Plant & Equipment and inventory on the date of such fire was earlier estimated to be Rs. 45.68 crores against which the company filed initial insurance claim of Rs. 45 crores.
- The process of assessment of claim settlement is still underway and has not been approved till the date of approval of financial statement. The company based on valid and subsisting insurance policies as also on the basis of various discussions with loss surveyor and also with insurance company have re-assessed the expected settlement amount of Rs. 42.04 crores against the damages of Rs. 42.84 crores.
- Pending approval of insurance claim from the insurance company, the company has accounted for Insurance claim receivable of Rs. 42.04 crores in statement of Profit & Loss. Any deficit/Surplus in the amount of insurance claim shall be recognised as expenses/income upon final settlement of claim.
- Post the fire at the Paint Factory, we outsourced production from third party manufacturers and ensured the quality standards too. Currently, our paint plant is operational, and we expect normalcy to resume soon. For the year FY20, the Company clocked revenues of Rs. 226 crores from the paint business.

# Scheme of Arrangement



The Company has acquired 100% shareholding stake at face value in Kamdhenu Ventures Limited, whereby Kamdhenu Ventures Limited has become wholly owned subsidiary company of the Company. Further, Kamdhenu Colour and Coatings Limited has become wholly owned subsidiary company of Kamdhenu Ventures Limited and accordingly, Kamdhenu Colour and Coatings Limited has become step down subsidiary of the Company. Presently both the company is not having business operations.

It is hereby pertinent to mention that Kamdhenu Ventures Limited and Kamdhenu Colour and Coatings Limited was incorporated by the promoters of the Company to give effect to the proposed Scheme of arrangement of multiple entities\*. The Board of Directors of the Company in its meeting held on 31st January 2020 has approved this proposed Scheme of arrangement, subject to the requisite regulatory approvals. The Company has already filed application with the stock exchanges for their approval/observation on the said scheme of arrangement.

#### **Rationale of the Proposed Arrangement**

- The proposed amalgamation will simplify and streamline the shareholding structure of the Transferee Company. The Scheme will enable to remove multiple layers of the holding companies in tune with the Government policy
- ii. The amalgamation will result in significant reduction in multiplicity of legal and regulatory compliances which at present is required to be made separately by the Transferor Companies and the Transferee Company

# Rationale for the proposed De-merger of Paint Business of Kamdhenu Limited into Kamdhenu Colour and Coatings Limited are, inter alia, as follows:

- It will impart better management focus, will facilitate administrative convenience and will ensure optimum utilization of various resources by these Companies
- ii. The proposed de-merger will provide scope for independent expansion of these businesses. It will strengthen, consolidate and stabilize the business of these Companies and will facilitate further expansion and growth of their respective businesses
- iii. The proposed de-merger will enable the Transferee Company and the Resulting Companies to raise necessary funds, invite strategic investors, employ specialized manpower, etc., for the respective businesses.
- iv. Tremendous operational efficiencies will be achieved by operating these two businesses as independent entities.



**India's Leading Company** 

dealing with Manufacturing,
Distribution, Marketing &
Branding

KAMDHENU is Largest TMT

selling brand in India, in the Retail
Segment

Kamdhenu Paints - *COLOUR DREAMZ* decorative paint amongst top brands

**Brand Turnover** 

Rs. 10,800+ Crores in FY20

Volume Sales growth of 6% with 24.9 Lakh TMT sold



75+ Franchise Units to manufacture steel rebars, structural steel products & Colour coated Profile Sheets

7,500 Dealers of Steel across

**4,000** Dealers of Paint spread across India

# Our Journey



- 1995- Production of Steel Bars
- 2000- Certified for international quality standards ISO 9001 & BIS 1786:1985

- 2006- IPO Listed at NSE/BSE
- 2008- Forayed into Decorative Paints Business – COLOUR DREAMZ

- 2016- Name Changed from Kamdhenu Ispat Ltd. to Kamdhenu Ltd. positioned as branding and marketing company
- 2017- Launched Kamdhenu Nxt TMT interlock steel for next generation

1994 1995-2000 2001-2005 2006-2010 2011-2015 2016-2017 2018-2020

 Incorporation of Kamdhenu Ispat Limited

- 2004- Innovated franchisee business association model
- 2005- Adopted Modern Technology of CRM Belgium To Manufacture TMT Steel Bars

- 2013- Launched Kamdhenu SS10000 premium TMT bars
- 2014- Launched Kamdhenu Structural Steel
- 2015- Became largest TMT selling brand in India

- 2018 Board recommended to Hiveoff of the Paint Division
- 2019 Own Manufacturing Expansion
- 2020 Launched
   Kamdhenu PAS10000
   Steel Bar



Unique Business Model

# Asset Light Business Model...



#### Kamdhenu Group

Innovator – We do Research and introduce new products based on Customer Requirement in the Market

in the Market

in

STEEL RETAIL

#### **Franchise**

Manufactures products based on technology, design and quality specifications provided by Kamdhenu Franchise Dealer Distributor

MDHENU

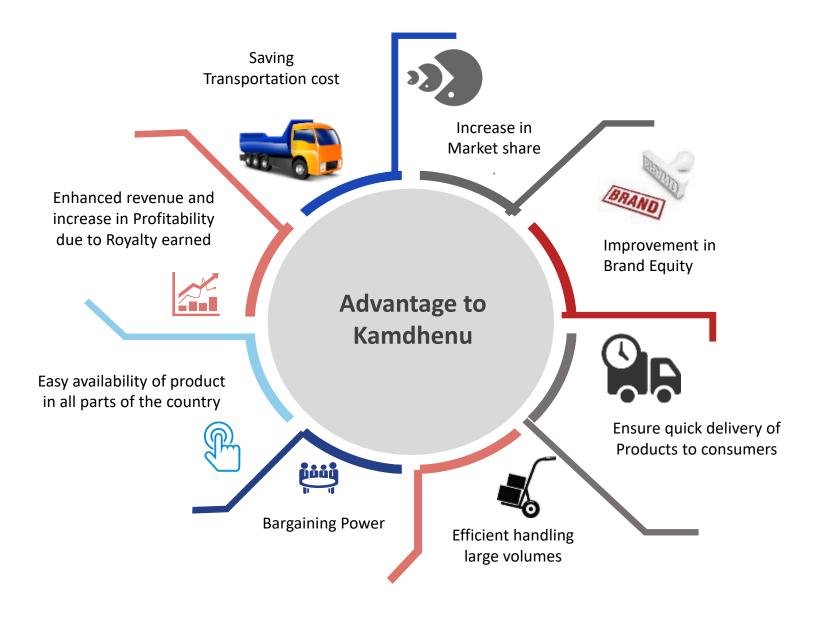
#### **Dealers / Distributors**

Committed chain of Dealers and Distributors connected with Franchisee / Sales Depot created by Kamdhenu

Franchise Business Model helped in creating

# ...creates Long-term Sustainability





# ...with win-win for Franchises





#### **Expertise & Experience**

We provide franchise units with our Expertise and Experience for an efficient business



#### **Quality Assurance**

Assurance of Quality from Kamdhenu gives comfort to End Customers



#### **Ready Marketplace**

Ready Platform in niche market giving facelift to unorganized sector / new enterprise



#### **Centralized Publicity**

Assistance to Centralized Publicity support of Kamdhenu



#### **Brand "KAMDHENU"**

Franchisee can leverage our brand "KAMDHENU"



#### **Bank Funding**

Our presence and brand grants them and easy & zero hassle availability of bank funding



#### **Marketing Network**

Access to our Marketing Network across India

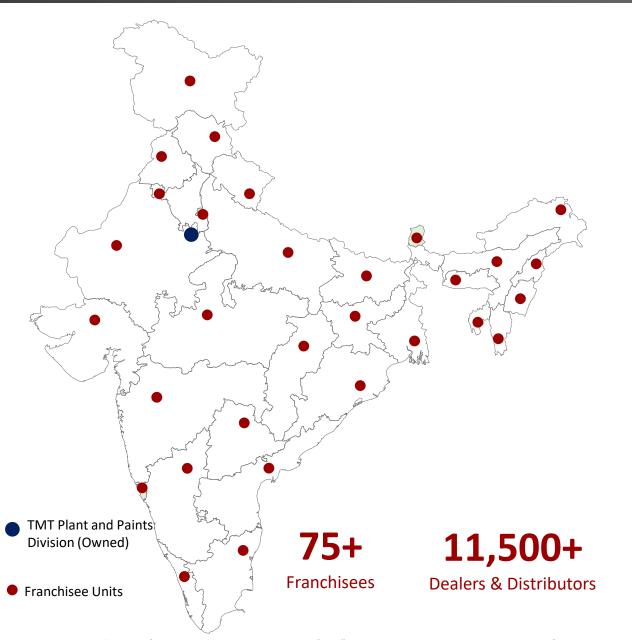


#### **Capacity Utilization**

This model gives franchisee manufacturers exceptional distinctiveness and enables them to earn premium on their products thereby leading to higher capacity utilization

# Pan India Decentralized Manufacturing





#### **Decentralized Outsourced Manufacturing Model**

- **Communication**: Working with a local manufacturer makes the communication process easy. Real time conversations result in a better understanding of the specifics and preferences of the products by the Customer
- Low Minimums: Even the smaller quantity of the orders are delivered efficiently. This will help us penetrate even in the smaller Tier II & III cities of the Country
- **Quick Turn-Around Times:** Turnover time for manufacturing is faster with diversified manufacturers. The demand forecast is accurately known and the deliveries are planned accordingly
- Transportation Costs: Saving in Freight & Transportation Cost is reduced to a large extent with manufacturing near to the End Customer

# Huge Capacities at ZERO Capex

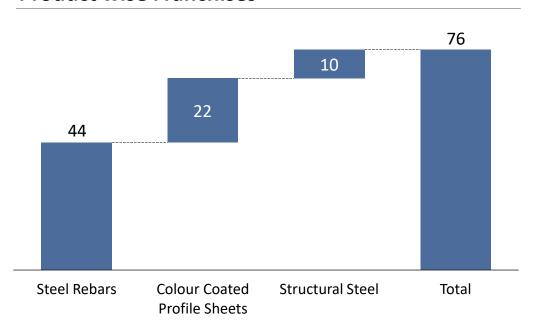


#### **Manufacturing Capacities - Franchises**

#### **Production Capacity:**

- Steel Rebars 33 Lacs MT per annum
- Structural Steel 5 Lacs MT per annum
- Coloured Coated Profile Sheets 2.5 Lacs MT per annum

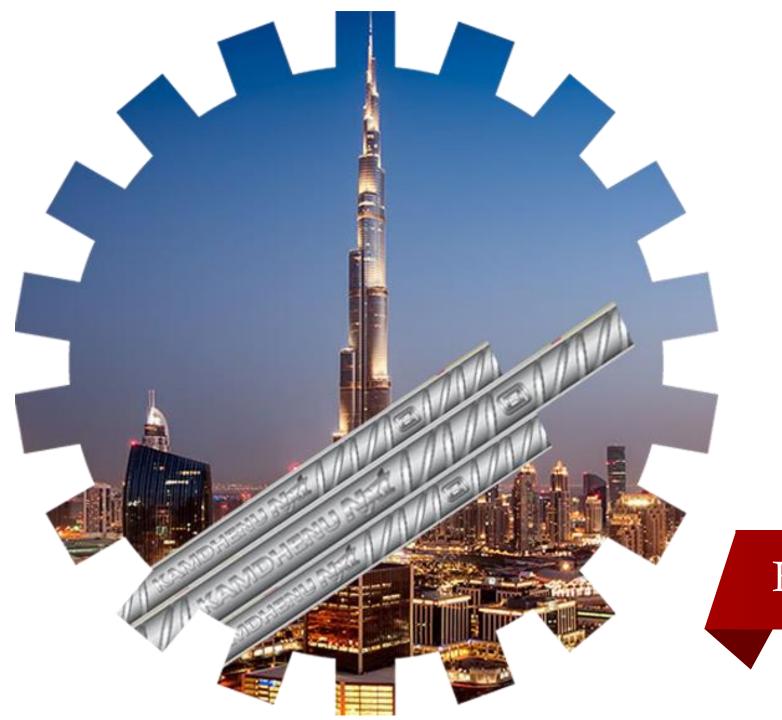
#### **Product wise Franchises**



#### Company Owned - Manufacturing, R&D and T&D

Steel Division: Bhiwadi

- Increased the production Capacity from 72,000 MT to 156,000 MT per annum to support innovation and product development
- Innovation Centre Research & Development is done and new products / designs based on Customer Requirement in the Market are introduced
- Plant is being used as training centre for all technical staff deputed at the franchisee's unit
- The staff is trained on various technical, qualitative and commercial aspects



Branded Product Portfolio

# Strong Product Portfolio for all User Segments





#### **Kamdhenu TMT Bars**

TMT Bars are thermo-mechanicallytreated through leading world tempcore based technology for high yield strength



#### Kamdhenu Structural Steel

Produced under franchisee agreement multitude of special contours such as angles, channels, beams, flats, round & square



#### Kamdhenu - Nxt TMT

Next Generation Interlock Steel and has got the angular double rib design having obtained all the rights to manufacture, market and sell double rib TMT bar



#### **Kamdhenu Colour Max**

Colour Coated profile sheets – versatile color metal products make dream building look stylish and elegant



#### Kamdhenu – PAS 10000

Unique Rib design which gives locking of 360 degree. Its alloy gives it better rust-proof qualities and gives capability to bear more weight. Along with that it also gives double earth-quake prevention to the building



#### Kamdhenu Paint - COLOUR DREAMZ

Offers a basket of 40+ SKUs of the high end Exterior and Interior Emulsions, Designer Finishes, Stainers, distempers etc.

# India's largest Branded TMT Bars

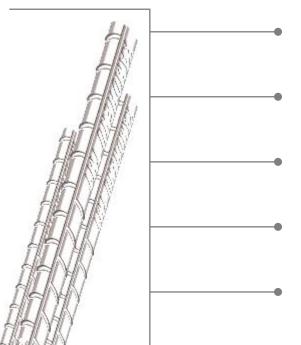














India's Largest brand in TMT (Thermo Mechanically Treated) steel bars with in-house capacity of **156,000 MT p.a.** 



State-of-the-art **Tempcore Technology** from CRM, Belgium



**44** Franchisee Units under "KAMDHENU Brand" steel rebars with the production capacity of **33 Lacs MT p.a.** 



4% less weight per meter than normal and 20% more strength



Huge dedicated marketing network of **7,500** dealers



Has **9 grades** and used in all types of construction works ranging from **Buildings to Dams** 

# **KAMDHENU PAS 10000**



KAMDHENU Nxt and KAMDHENU PAS 10000 are Premium Product Brands

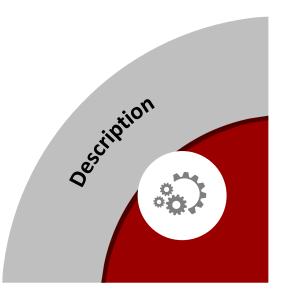
# Structural Steel - Fastest growing segment

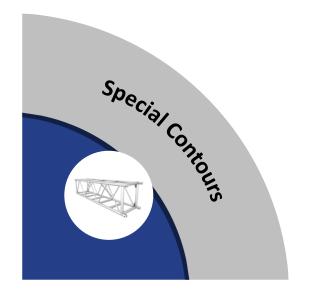


#### Kamdhenu Limited manufactures Structural Steel under franchisee arrangement

#### **Description**

- One such product which continues to pioneer new innovations
- It is counted as one of the most recycled material on Earth, made of 88% cast-off product, fully recyclable in the future



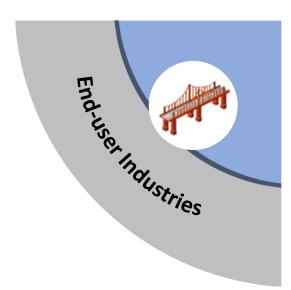


#### **Special Contours**

- Production of a multitude of special contours such as:
  - Angles,
  - Channels,
  - Beams,
  - Flats,
  - Round &
  - Square
  - Pipes

#### **End-user Industries**

 Industrial structures, flyovers, bridges, dams, transmission line towers, underground platforms in metro railways and other reinforcement structures across the country





#### **Advantages**

- High Strength and High Ductility
- Superior Bend ability, Weld ability and Straightness
- Available in every state of India
- Economic in Application
  - Lower sectional weight and higher strength technique
  - Highly cost-effective and save steel

# Decorative Paints Among Top Brands in India

intact".





#### Commenced

Kamdhenu Paints – COLOUR DREAMZ

**2008** set up its own unit for manufacturing of decorative Paints under its flagship brand



#### Market Position

Amongst the **Top Paints Company** in India



#### Capacity

Installed capacity of

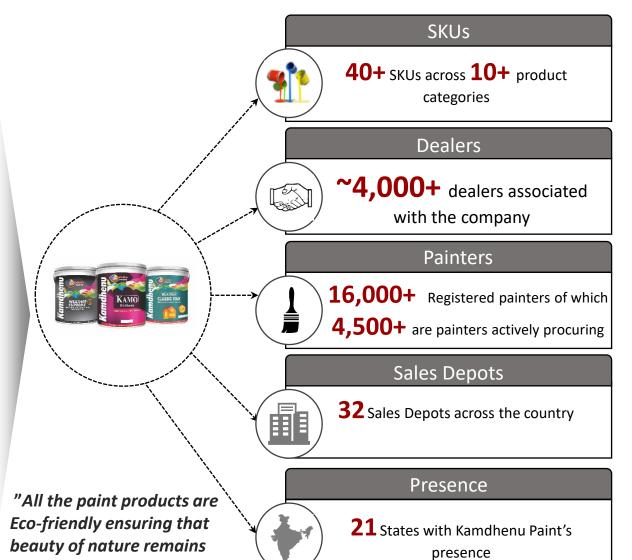
~46,000 tonnes p.a.



#### Offerings

Complete range of paint products

- · Exterior & Interior Emulsions,
- · Water based primers,
- · Wood Finishes,
- Aluminium Paints and
- Textured & Designer Paints







# **Extensive Product Range**



#### **Emulsions**

Type

Exterior

Interior



Premium

Weather Supreme



Regular

Kamo

Shield

Sheen & Shine

Kamo Blaster

Weather Classic



Kamo Hi Shine Velvety



Kamo Beauty



Kamo Silky

#### **Primers**

Type

Water Based

Solvent Based

Premium



Kamo Dual Primer



Kamo Sealer



**Wood Primer** 



Red Oxide



Regular

Universal Primer (ST)

Distempers

Distempers



Kamosilky

Gold



Bunty



Kyson

#### **Dual Range of Products**











Enamels



Kamolite (High Gloss Enamel)

# **Extensive Product Range**

# KAMDHENU GROUP

#### Stainers, Specialty and Other Coatings

Designer & Textured Paints

Kamo Super Mettalica



Kamwood Wood Coatings



NC Lacquer



Melamine



NC Sanding Sealer



Kamdhenu PU

Machine Colorants &

Stainers



Kamotint – Universal Stainers



Colorants

#### **Construction Chemicals**



Kamocrete CRP Concrete Repair Product



Kamoproof ALW
WATER PROOFING
COMPOUND FOR
CEMENT MORTAR AND
CONCRETE

Wall Putty



Kamoplast Wall Putty



Kamocare Wall Putty

#### Other Products

Kamoshine Luster Aluminum Paints, Kamoshine GP Aluminium Paint, Road Marking Paints, Kamolite Roof Paint, Kamolite Heat Resistant Paint, Kamolite Stoving Paint & Kniefing Paste Filler

# KANO SUPERSTAR HEGUS RETIREOR BRUGGO

Kamo Superstar



Kamorich



Weather Classic Max

## New Products



Kamo Star Putty



Kamo Star Interior Emulsion



Kamo Star Exterior

# Niche Products with high Potential



#### **Premium Wood Finish**

#### **Water Proofing Solutions**

#### **Floor Coat**

#### **Dual Primer**







Kamo Dual Primer

Back corner passes From

Some artists da a samuel

20/ METT

Kamwood Premium Wood finishes works to protect and decorate wooden surfaces. It is clear in colour and highlights the natural grain of wood, enhancing the look and feel of the surface. The coat is moisture, fungus, heat resistant adding to the life of the wood surface. It can be applied to interiors and exterior

Our specialized proofing water to the solutions are an aid household and industrial demands. We have set up its ultra-modern mechanized division for the development of variety of construction chemicals. Strict surveillance on behalf of proficient engineers with technical expertise is done so as to ensure the fineness of the product quality

Kamo Floor Coat (KFC) is a specialized paint (based on Fast Track Emulsion) specially formulated for Exterior / terrace floor tiles, cement tiles and any walkways or plain cemented surfaces. Aimed at the segment having independent houses, bunglows, hotels, cooperative housing societies and resorts for giving a better looks to the cement floors.

It's a unique primer which can be applied on the walls at exteriors and interiors both . It will be a unique product and gives dual benefits to dealers as they have to keep lesser inventory at shops followed with to the end consumer who doesn't have to buy two different primers for the same house, it will be economical to his pocket as well

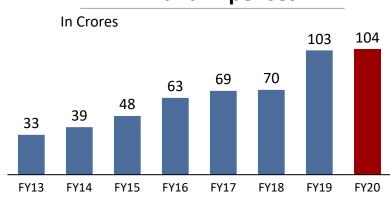


Brand "KAMDHENU"

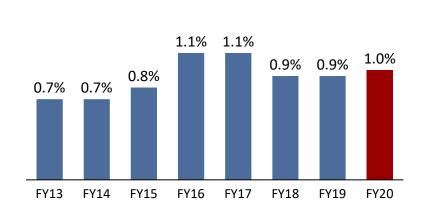
# "KAMDHENU" – Brand Sales over Rs. 10,800 crores for FY20







#### **Brand Expenses to Overall Brand Sales**



# Brand Creation over years KAMDHENU Next Generation Interlock Steel KAMDHENU PAS 100000 COLOUR MAX ECCUMPANT AND REAL BRISE TALL BRISE TAL

#### **Premiumization of Products**

 International Quality with competitive prices

#### **Positive Relationship**

- With Dealers and Distributors
- Provides Franchisee Partners with Marketing Strategies

#### **Results**

- Enhances Brand Association
- Gives Exceptional Distinctiveness to products
- Improves popularity among target customers

Brand "KAMDHENU" of Kamdhenu Limited is the best quality brand committed with Honesty, Transparency and Customer Satisfaction

# Participation of Noted Celebrities

# KAMDHENU GROUP

# **Celebrity Participation in Business events**

# Kamdhenu has strategically used it's celebrity repertoire to create visibility at all levels



Madhuri Dixit



**Anil Kapoor** 



Sonam Kapoor



Karisma Kapoor



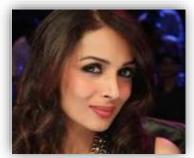
Kareena Kapoor



Emraan Hashmi



**Preity Zinta** 



Malaika Arora



Sonu Nigam



Govinda



Shilpa Shetty



Kanika Kapoor



Kangana Ranaut



Dia Mirza



Karishma Tanna

# Brand Promotions - Print & Outdoor Media



Medium	Partner Newspapers				
National Newspapers	The Indian <b>EXPRESS</b>	Oainik Bhaskar	THE FINANCIAL EXPRESS THE ECONOMIC TIMES		
Regional Newspapers	rajasthan patrika Rajasthan Patrika	(Jansatta)	पंजाब केसरी (Punjab Kesari)		







The Kamdhenu brand is prominent across the country, with wide presence in electronic, print as well as outdoor media – which is complemented by brand awareness enhancing events

# TARGET KA BADSHAH - Dealer/Distributor Awards





















Notable celebrity affiliations through brand promotions, event participations have helped strengthen the emotional connect with dealers where relationships were formative

# Sustainable growth through Brand Creation







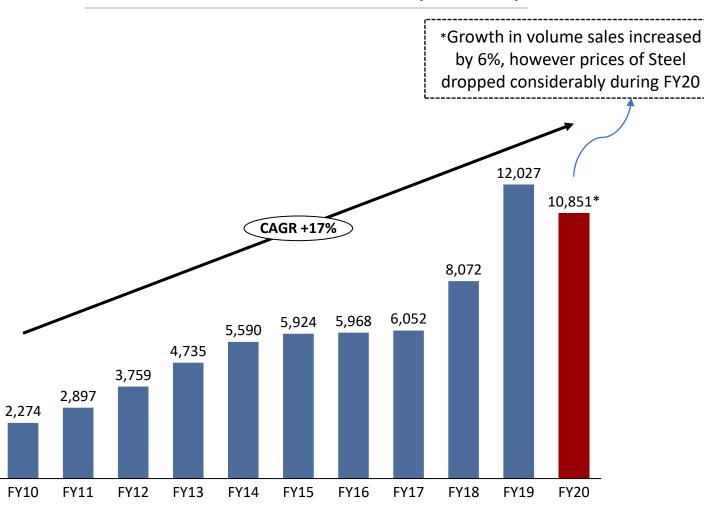


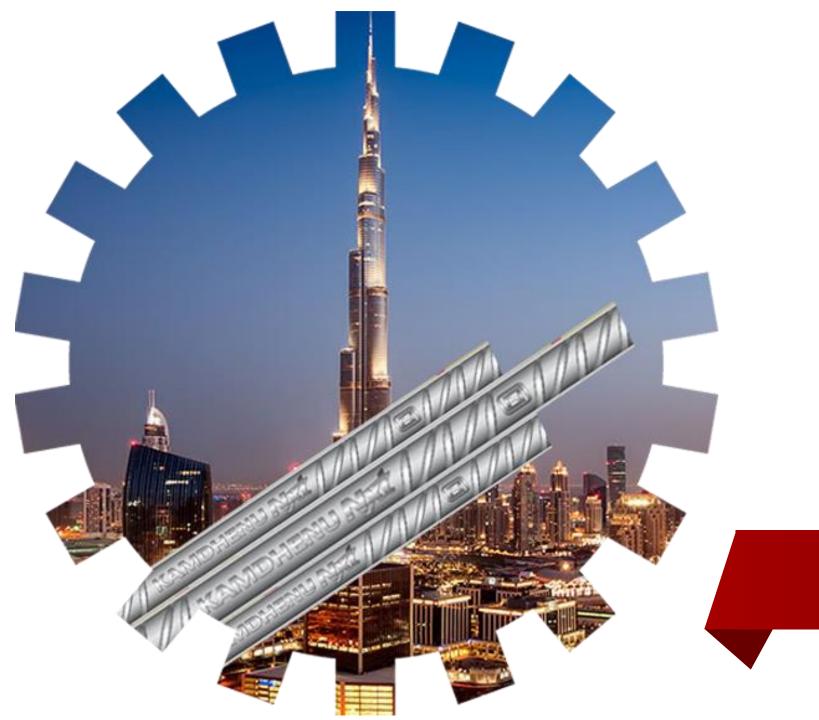






#### Kamdhenu Brand Sales Turnover (In Rs. Crs)





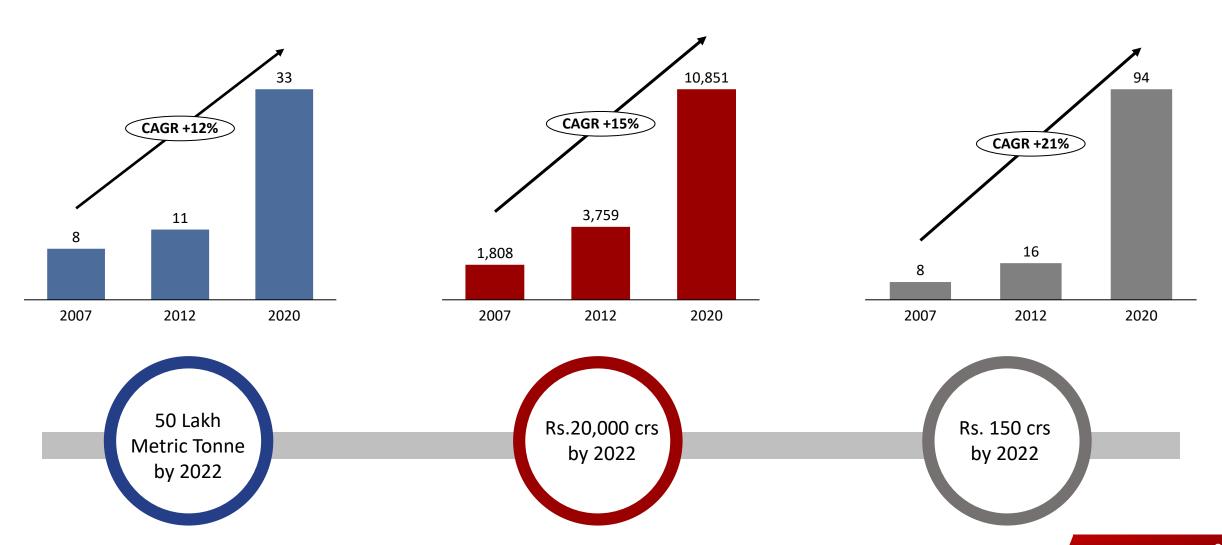
Vision 2022





#### Increase in Brand Revenue (Rs. Crs)

#### **Increase in Royalty Income (Rs. Crs)**



# **Growth Drivers**





The market potential of affordable housing projects in the country is expected to touch Rs 6.25 trillion by 2022

#### **Housing For All**

India will need to construct 43,000 houses every day until 2022 to achieve the vision of Housing for All by 2022

**Construction Sector** 

Paint Sector

#### **Premiumization**

Contribution of Premium Products relatively low in the Emerging Economy, with urbanization the demand for premium products will increase

Kamdhenu Brand

#### **Leveraging Brand**

Kamdhenu as a brand will be able to leverage its position through its strong dealer network



Management Team

# **Board of Directors**





Mr. Satish Kumar Agarwal Chairman & Managing Director



Mr. Sunil Kumar Agarwal Whole Time Director



Mr. Saurabh Agarwal Whole Time Director



Mr. Sachin Agarwal
Whole Time Director



Mr. Mahendra Kumar Doogar **Director** 



Mr. Ramesh Chand Surana **Director** 



Mr. Ramesh Chandra Jain **Director** 



Mrs. Nishal Jain **Director** 



Mr. Harish Kumar Agarwal **CFO** 

# Awards & Acknowledgements











World's Greatest
Brands 2015 amongst
Asia & GCC

Asia's Most Promising Brand 2015-16 by World Consulting & Research Corporation

Indian Power Brand 2016 Award

World's Greatest Brands 2017-18 amongst Asia & GCC for Steel as well as Paints Division



Financials

# Q1 FY21 - Statement of Profit & Loss^



				20 4 20
Particulars (Rs. Crs.)	Q1 FY21	Q1 FY20	Q4 FY20	FY20
Net Revenue from Operations	88.1	223.0	245.6	962.0*
Cost of Material Consumed	33.6	77.2	98.8	343.4
Purchase of Stock-in-Trade	9.5	91.6	89.9	400.7
Change in Inventories	8.6	-7.1	-4.5	-33.6
Total Raw Material	51.7	161.8	184.1	710.5
Employee Expenses	9.8	11.8	12.1	50.2
Other Expenses	19.7	34.7	40.7	156.9
Other Income	0.9	0.0	0.2	0.6
Depreciation	2.1	2.1	2.1	8.4
EBIT	5.7	12.6	6.7	36.6
Finance Cost	3.7	2.6	3.4	11.9
Exceptional Items	0.0	0.7	0.1	25.2**
Profit Before Tax	1.9	9.3	3.3	-0.4
Tax	0.5	3.2	0.9	-2.3
Profit After Tax	1.4	6.1	2.3	1.9
EPS	0.54	2.29	0.87	0.71
Profit Before Tax (PBT) excluding exceptional items	1.9	10.0	3.4	24.7

<sup>^</sup>On Standalone Basis

<sup>\*</sup>Revenues are lower on account of reduced trading sales

<sup>\*\*</sup> The Company has very old pending excise & service tax matters pertaining to the period from 2004 to 2012 under various stages of dispute totalling to ~ Rs.49 crores. In order to clear the old disputes and litigation, the Company had decided to settle all these pending matters by opting for this Sabka Vishwas (Legacy Dispute Resolution) Scheme, 2019. The Company has accounted for an amount of Rs.24.39 crores towards the settlement of various old excise and service tax dispute.

# Balance Sheet as on 31st March 2020^



39

Particulars (Rs. Crs.)	31 <sup>st</sup> Mar 2020	31st Mar 2019	
Equity Share Capital	26.5	26.4	
Other Equity	154.2	154.7	
Total Equity	180.7	181.1	
Financial Liabilities			
Borrowings	0.4	0.5	
Lease Liabilities	6.6	0.0	
Other Liabilities	7.3	8.1	
Provisions	4.0	3.6	
Deferred Tax Liabilities (Net)	5.6	9.9	
Total Non Current Liabilities	23.9	22.1	
Financial Liabilities			
Borrowings	117.5	87.4	
Lease Liabilities	1.7	0.0	
Trade Payables	122.1	110.2	
Other Financial Liabilities	8.7	7.3	
Other Current Liabilities	8.9	6.4	
Provisions	0.6	0.4	
Current Tax Liabilities (Net)	0.0	0.1	
Total Current Liabilities	259.4	211.9	
Total Equity and Liabilities	464.0	415.1	

Particulars (Rs. Crs.)	31 <sup>st</sup> Mar 2020	31 <sup>st</sup> Mar 2019	
Non Current assets			
Property, Plant and Equipment's	79.4	89.7	
Capital Work in Process	1.1	0.8	
Right of Use Assets	6.8	0.0	
Goodwill on Consolidation	-	-	
Financial Assets			
Investment in Subsidiary	0.0	0.0	
Investments	2.7	2.7	
Loans	0.0	0.1	
Other Financial Assets	2.9	2.1	
Other Non-Current Assets	10.9	3.5	
Total Non Current Assets	103.8	98.8	
Current Assets			
Inventories	78.2	57.7	
Financial Assets			
Investment	3.5	0.0	
Trade Receivables	212.1	222.8	
Cash and Cash Equivalents	2.7	9.3	
Bank Balances	2.3	2.1	
Loans	0.5	0.4	
Other Financial Assets	42.2	0.6	
Other Current Assets	18.8	23.4	
Total Current Assets	360.3	316.4	
Total Assets	464.0	415.1	

^On Standalone Basis

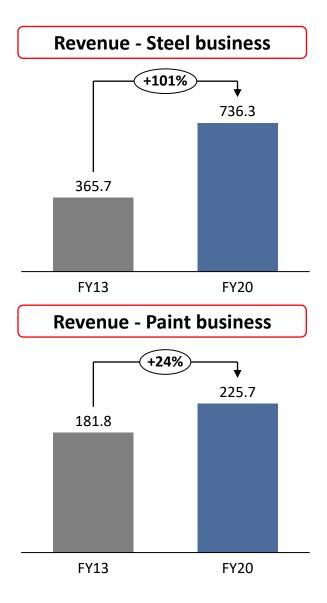
# Cash Flow Statement as on 31st March, 2020^



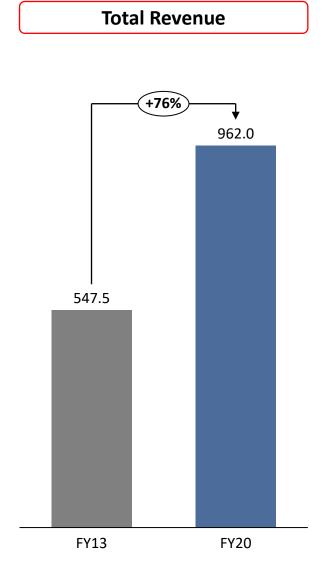
Particulars (Rs. Crs.)	Mar-20	Mar-19	
Net Profit Before Tax	-0.4	34.9	
Adjustments for: Non Cash / Other Items	26.1	25.3	
Operating profit before working capital changes	25.7	60.2	
Changes in working capital	-26.6	-22.5	
Cash generated from operations	-1.0	37.7	
Direct taxes paid (net of refund)	-1.6	-12.9	
Net Cash from Operating Activities (A)	-2.5	24.8	
Net Cash from Investing Activities (B)	-18.8	-25.8	
Net Cash from Financing Activities (C)	14.7	2.4	
Net Decrease in cash and cash equivalents (A+B+C)	-6.6	1.4	
Add: Cash & Cash equivalents at the beginning of the period	9.3	7.9	
Cash & Cash equivalents at the end of the period	2.7	9.3	

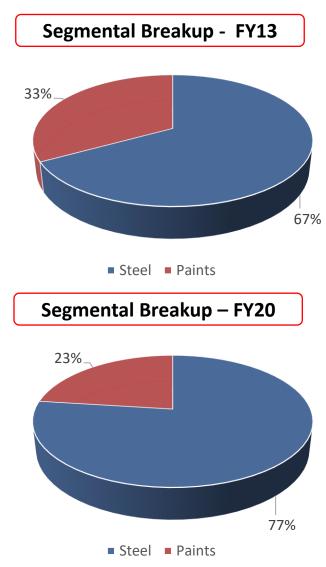
# Consistent Financial Performance^





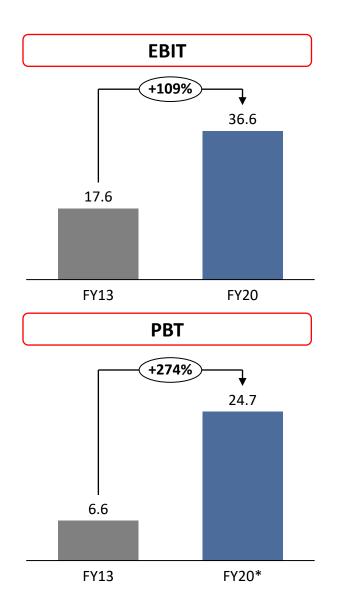
^On Standalone Basis

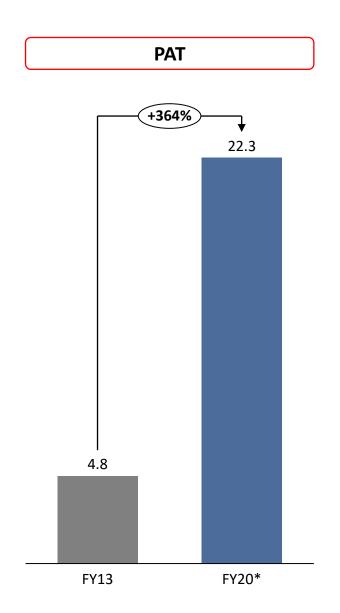


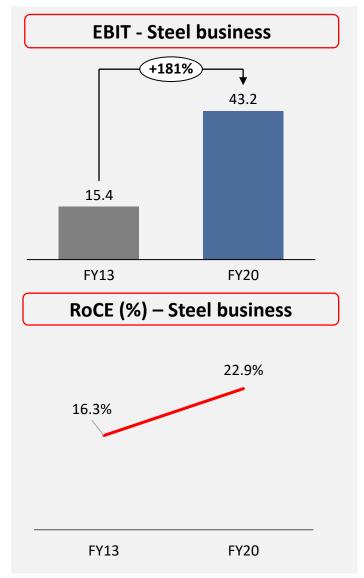


# Consistent Financial Performance^









# Historical Profit & Loss Trend^



Particulars (Rs. Crs)	FY20	FY19	FY18	FY17	FY16	FY15	FY14	FY13
Revenue	962.0	1,232.4	1,179.8	824.9	841.2	968.0	921.7	547.5
Total Raw Material Cost	710.5	972.9	968.8	634.8	667.8	821.9	793.8	427.8
Employee Expenses	50.2	47.2	40.5	34.0	30.9	24.1	21.9	21.2
Other Expenses	156.9	158.8	126.8	123.5	110.9	92.1	81.0	77.5
Other Income	0.6	0.4	0.7	0.5	0.5	0.4	0.4	0.9
Depreciation	8.4	7.4	7.7	7.7	5.2	5.4	4.7	4.3
EBIT	36.6	46.5	36.7	25.5	26.9	24.9	20.6	17.6
Finance costs	11.9	11.5	12.3	13.7	14.5	13.0	11.4	11.0
PBT	24.7	34.9	24.4	11.7	12.4	11.9	9.2	6.6
Tax	2.4#	12.5	8.7	3.6	4.3	3.9	3.3	1.8
PAT	22.3 #	22.5	15.7	8.1	8.1	8.0	6.0	4.8

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## For further Information, please contact:



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